

3Q 2016 Results Briefing

28 November 2016



The headlines

Operations

Outlook

9M16 – Better than 9M15

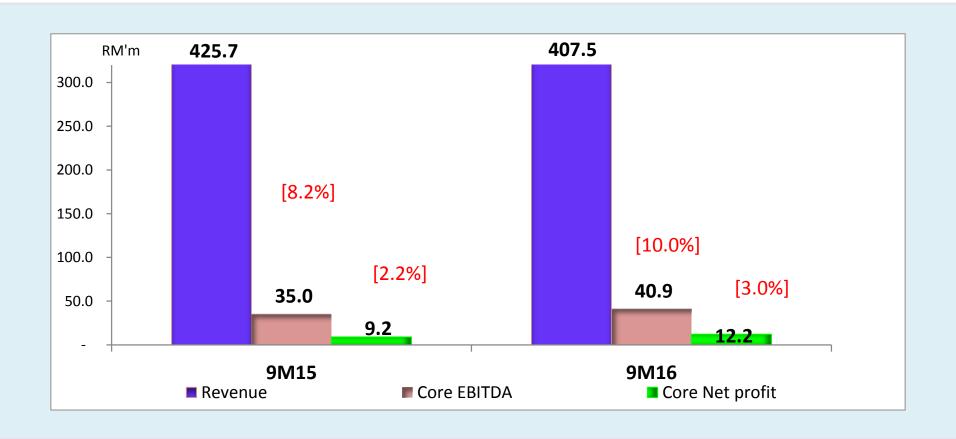
FY Dec (RM'm)	9M16	9M15	Change (%)
Revenue	407.5	425.7	-4.3
Core EBITDA	40.9 <mark>1</mark>	35.0 <mark>²</mark>	+16.9
Margin (%)	10.0	8.2	
Reported Pretax Profit ³	13.6	7.1	+91.6
Reported Net Profit ³	10.5	4.3	+142.1
Core Net Profit	12.2 <mark>1</mark>	9.2 <mark>2</mark>	+33.0
Margin (%)	3.0	2.2	
Dil net EPS (sen)	1.23	0.52	+134.9
	@ 30/9/16	@ 31/12/15	
Net debt (RM'm)	101.9	75.8	

¹ Add back share-based payments of RM1.7m arising from fair valuation of ESOS, charged out in 2Q16

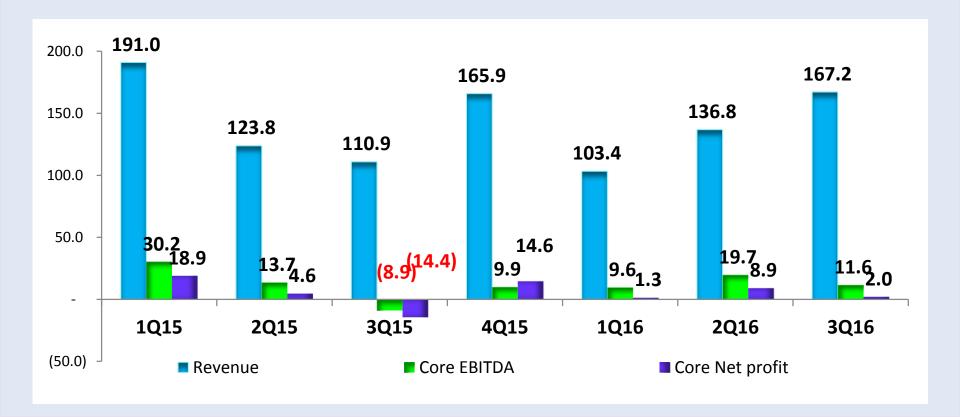
² Add back share-based payments of RM4.8m arising from fair valuation of ESOS, charged out in 1Q15 and 3Q15

³ Reported pretax profits and net profits take into account of realised gain/loss from USD-based revenue/cost and also unrealised loss of almost RM1m (9M15 gain: RM17.4m) from foreign exchange relating to accounting of KL101 ownership and charter income of KL101

- 9M16 revenue mainly from T&I (Dalak rectification work completed in 2015, P1 and P2) and Pengerang Pipeline
- Higher margins with better utilization of KL101 and the impact from costs reduction



- Billings for Dalak rectification work (completed in 2015), P2 and Pengerang Pipeline are main revenue churners for 3Q16.
- Profits offset by front-loaded costs from UIO project and cost-related to delay in completion of P2 (October vs September).



- Installation & Construction (I&C) accounts for 76% in 9M16 (vs 49% in 9M15) with Pan Malaysia T&I work packages generated 2.1x more revenue in 2016 at RM227.7m
- Hook-Up Commissioning & Pipeline Services seeing much lower work flow (9M16 revenue down 37% and 67% yoy respectively)





<u>Funding breakdown:</u> RM196.7m term loans (KL101), RM1.2m hire purchase, RM33.9m trust receipts & RM15.2m (working capital)



(12.7)



10.0



Net cash/ (debt) I @ 1 Jan 2016 from

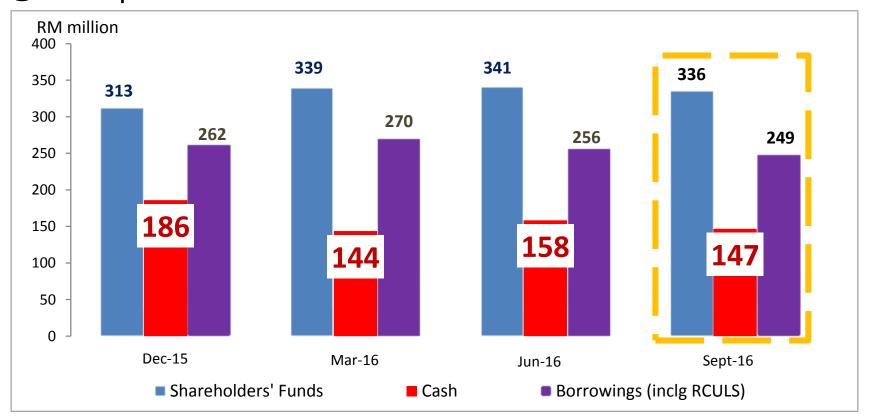
Net cashflow from operations

Capex

Financing & other

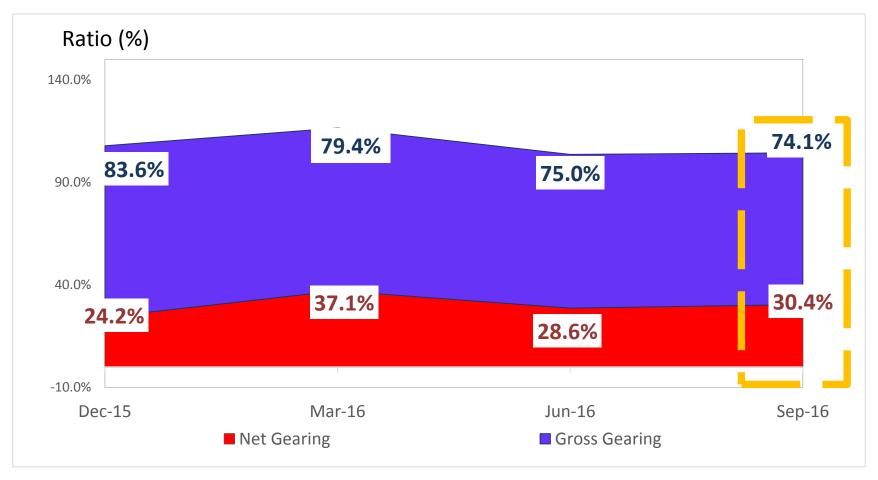
Net cash/ (debt) @ 30 Sept 2016

- RM10.5m forex translation gain @ 30 Sep 2016, lower than RM18.0m gain @ 30 June 2016 as RM weakened against USD qoq. Coupled with lower retained profits, shareholders' funds declined marginally as at 30 Sept 2016.
- Slower cash conversion results in lower cash balance of RM146.7m @ 30 September 2016



Net Gearing at 30.4% @ 30 September 2016

Working capital repayment (trust receipts) and slower cash conversion reduced cash holdings, hence slightly higher net gearing (vs 30 June 2016)



Core Net Profit
RM12.2m

- Revenue declined marginally yoy offset by lower costs.
- Cost savings lower than our target owing to resources
 requirement for new EPCC projects secured

Asset-light business: low net gearing at 30.4%

Seasonal repayment of working capital and slower cash conversion

Sustaining revenue and profits into 4Q16

Front-loaded costs from new project commencing in
 3Q16. Recovery expected in 4Q16



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Unbilled Orderbook of RM1.22bn @ 11/11/16

BARAKAH OFFSHORE PETROLEUM

Projects	Client(s)	Value (RM'm)	Unbilled @11/11	Balance (Year)
Pan M'sia Hook-Up & Commissioning	Petrofac, Repsol & SKEI	461 (revised from 511)	173	1.25
Other Pipeline Services	Various	68	68 (est)	0.75+1
PFLNG Post-Installation, On-board HUC & start-up activities	Technip	19 (est)	11 (est)	0.25
PIG Trap System, W. & E Malaysia	Petronas Carigali	110	72 (est)	0.75+1

Projects	Client(s)	Value	Unbilled	Balance
Projects	Chefft(s)	(RM'm)	@11/11	(Year)
Pan Malaysia Transportation & Installation Facilities Package A	11 PSCs	892 (revised from 1500)	185 (est)	0.25
Pengerang Pipeline	Petronas Gas	260	58	0.25
New Export Terminal Scraper Station	Petronas Gas	13	7	0.25+1
Firewater Network for UIO, RAPID	PRPC Utilities & Facilities	84	84	1.25
Underwater Services, Package 2	Petronas Carigali	500 (est)	500 (est)	1.75+1
Mechanical Equipment Installation and Electrical and Instrumentation Works for UIO, Rapid	PRPC Utilities & Facilities	39	39	1.75
Effluent Discharge Pipeline Replacement for Labuan Crude Oil Terminal	Sabah Shell	26	26	2.00s

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			20	16			20	17			20	18	
Projects	Notes:	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Pan Malaysia HUC	Ongoing until 2018. Seeing slower activity												
PIG Trap System, W. & E Malaysia	Much lower work order												
Pan Malaysia T&I Package A	P2 completed in October, SKO riser guards installation in mid-November 16												
Pengerang Pipeline	Target completion in 4Q16												
Underwater Services, Pkg 2 (IRM)	Completed work for 2016, engaging client for work for 2017												
RAPID UIO- Firewater Network	Qualifying binders for GRE pipes, to start work in Dec 16												
RAPID UIO- Mechanical Equipment Installation	To start work in January 2017												
Pipeline replacement at LCOT	At engineering stage. Mobilisation in January 2017												

Option for extension



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2017-2018 Visibility

RM1.23bn
existing
orderbook

- Most contracts on call-out basis
- Bigger projects: Underwater Services (RM100-150m p.a.) and the lump sum UIO projects in RAPID,
 Pipeline Replacement at Labuan Crude Oil Terminal

RM3.3bn bidbook

- 65% local comprising 26 packages, the balance 35% from overseas.
- Projects mainly on call-out basis
- Opportunity in offshore and onshore EPCC projects

Manageable profitability and cashflow

- Further cost optimization by enhancing the utilization of assets and human capital
- Minimal new capex requirement for existing business, to maintain low gearing

Key Takeaways

Still Profitable

- Target replenishment of RM500-600m p.a
- Continuing with RM10-15m cost savings for 2017 through manpower and procurement optimisation

Cashflow management

- Improve cash conversion
- Build recurring business to mitigate the subdue industry condition



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